



**Pacific Life Foundation**

**2017 Community  
Involvement Report**



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About Pacific Life and the Pacific Life Foundation

The Pacific Life Foundation (the Foundation) was established in 1984. Together with Pacific Life, the Foundation has contributed more than \$102 million to community and national nonprofit organizations. Grants are made to organizations that address a broad spectrum of social needs.

Offering insurance since 1868, Pacific Life provides a wide range of life insurance products, annuities, and mutual funds, and offers a variety of investment products and services to individuals, businesses, and pension plans. Pacific Life

counts more than half of the 100 largest U.S. companies as its clients. For additional company information, including current financial strength ratings, visit [www.PacificLife.com](http://www.PacificLife.com). To explore the heritage of Pacific Life and learn more about our history, visit [www.pl150years.com](http://www.pl150years.com).

Pacific Life refers to Pacific Life Insurance Company and its affiliates, including Pacific Life & Annuity Company. Client count as of June 2017 is compiled by Pacific Life using the 2017 FORTUNE 500® list.

Message from the Chairman and President



Dear Friends,

This year, Pacific Life celebrates its 150 year anniversary. As we reflect on our history since our founding in Sacramento in 1868, we have found numerous stories in our archives showcasing Pacific Life and its employees’ dedication to community involvement and giving back. One such example is our relationship with United Way, where our partnership began in 1932 when it was still called the Community Chest in Los Angeles. In 1984, our Foundation was created, reinforcing our commitment to charitable giving. Since that time, the Pacific Life Foundation has provided more than \$102 million in funding to nonprofits serving the communities where our employees live and work.

We are proud of what was accomplished in 2017. Grants totaling \$6.25 million were distributed to nonprofits and more than 250 volunteer projects were completed by the Pacific Life Good Guys, the company’s employee volunteer team located in Orange County, California, Omaha, Nebraska, and Lynchburg, Virginia. Highlights from 2017 include:

- \$2 million in funding committed over the next five years to Ocean Conservancy, Oceana, The Nature Conservancy, and World Wildlife Fund in support of their efforts to protect marine mammals and the health of our oceans.
- \$1 million grant to HomeAid Orange County to help build a year-round emergency housing and support facility for homeless families.
- \$265,000 in emergency funding to the American Red Cross National Disaster Relief Fund in response to the numerous hurricanes and wildfires that devastated the United States in 2017.
- Packaged our 40,000<sup>th</sup> Jessie Rees Foundation Joylar for children battling cancer and completed our 8th playground build in conjunction with KaBOOM!.

We can only have a positive impact on our communities

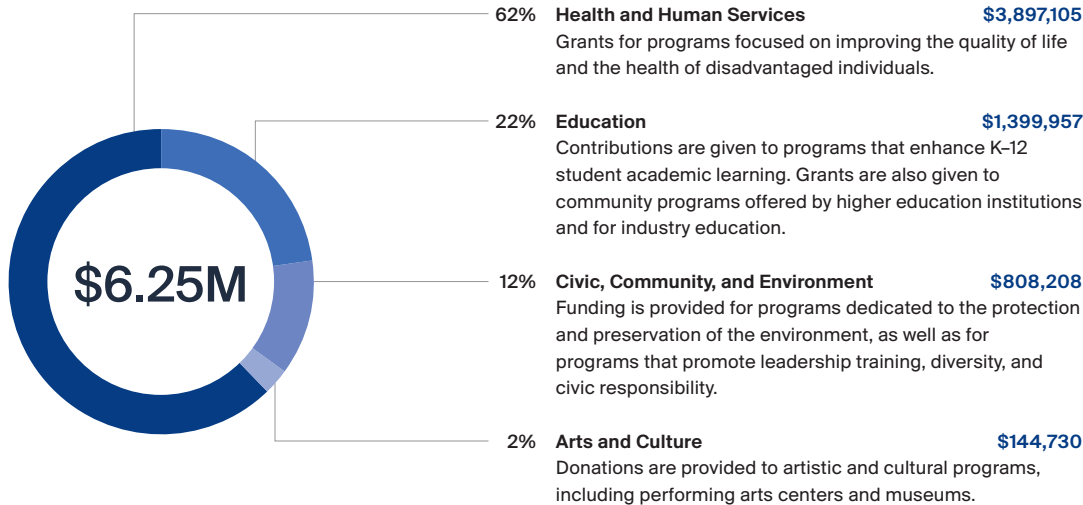
through the strength of the relationships we have with the nonprofit partners listed in this report. We are proud to support their missions and their passions. We are also proud of the legacy of Pacific Life, its employees, and our participation in helping make our communities healthier, safer, and stronger.

**James T. Morris**  
*Chairman, Pacific Life Foundation*  
*Chairman, President and Chief Executive Officer, Pacific Life*

**Tennyson S. Oyler**  
*President, Pacific Life Foundation*  
*Vice President, Brand Management and Public Affairs, Pacific Life*

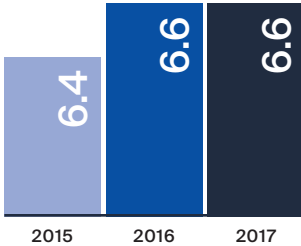
# Total Expenditures

Distribution of Contributions



Pacific Life Foundation and Pacific Life Total Contributions (Paid)\*

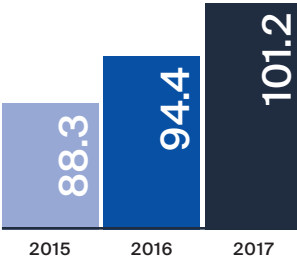
Dollars in millions



\*Includes Foundation cash grants, miscellaneous contributions, and in-kind donations

Pacific Life Foundation Trust Principal

As of December 31, dollars in millions



# Special Program Highlights

## United Way Program

\$961,162

in employee and Foundation contributions to our United Way Campaign, benefiting 27 United Way Chapters.

## 3T's of Education Program

\$559,500

in education grants to 156 K-12 schools.

## Miscellaneous Contributions and Community Events

\$345,738

of additional funding for community event sponsorships and miscellaneous/ in-kind donations.

## Nonprofit Matching Gifts

\$243,850

in matching grants for employee contributions to 356 nonprofit agencies and 64 colleges and universities.

# Major Grants

## HomeAid Orange County

\$1,000,000

HomeAid Orange County is the founding chapter of a national network of 17 chapters across the country that are focused on making a difference in local communities around the issues of housing for the homeless. The Foundation's grant helped fund the building of the Family CareCenter, a year-round emergency housing and support facility that is focused on giving homeless children and their families access to the care they need. Up to 15 families can be served each day and the CareCenter is directly helping families who are homeless and struggling to find safe places to stay every night.

## American Red Cross National Disaster Relief Fund

\$265,000

In response to the numerous natural disasters, whether it be hurricanes or wildfires, that hit regions of the United States throughout 2017, the Pacific Life Foundation provided funding to the American Red Cross National Disaster Relief Fund and provided matching funds for employee contributions.

## Hope Builders

\$75,000

Hope Builders provides Orange County's disadvantaged youth the life skills and job training needed to help them move out of poverty to achieve personal and professional success. The Foundation's grant supported the renovation and opening of a new facility, as well as provided funding to purchase 20 computers for the launch of the organization's Administrative Billing and Coding program.

## American Red Cross Desert to the Sea Region

\$50,000

The *Disaster Relief Fleet Campaign* supported the agency's infrastructure to deliver rapid response aid to residents in need. Specifically, the Foundation's grant funded the replacement of vehicles and the purchase of a next-generation Emergency Response Vehicle.

## KidWorks Community Development Corporation

(completing a pledge of \$100,000)

\$50,000

With more than 300 low-income children on their wait list to access after school programs, KidWorks embarked on a "Building Dreams" capital campaign to enable the purchase and renovation of a 10,000-square-foot building adjacent to their current center in Santa Ana, California. The Foundation's grants supported the capital campaign that resulted in the opening of the new center in Fall 2017.







# Employee Volunteerism



Known as the Good Guys, Pacific Life's employee volunteer teams in Orange County, California, Omaha, Nebraska, and Lynchburg, Virginia serve nonprofits year-round, helping a wide variety of organizations make a difference in our communities.

Friends and families are connected to service activities on a weekly basis, participating in such activities as packing food boxes for the hungry, staffing a variety of fundraising events, cheering on Special Olympic athletes, and much more. We celebrate the passion and dedication of these individuals who give freely of their time to make a difference in their communities.

## 2017 Volunteer Stats

<b>121</b> Agencies Served	<b>263</b> Volunteer Projects	<b>2,422</b> Volunteers	<b>12,534</b> Volunteer Hours
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# Employee Engagement

## By the Numbers

<b>15,000</b> Joylars filled during Week of Service	<b>1,639</b> employees participated in Week of Service	<b>15</b> Employee Impact Grants of \$5,000 each awarded	<b>2</b> KaBOOM! playgrounds built
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## Week of Service

The company's annual Week of Service provides employees with a unique and meaningful volunteer experience during the workday at each of Pacific Life's major offices.

For our third consecutive year, we collaborated with the Jessie Rees Foundation, whose sole purpose is to encourage every child fighting cancer to Never Ever Give Up. More than 1,600 employees volunteered to package 15,000 fun-filled holiday Joylars with toys to bring smiles to the faces of children battling cancer that were distributed to hospitals in 39 states in the United States and Canada.

## Employee Impact Grants Program

The annual Employee Impact Grants program gives employees an opportunity to tell their story of how a nonprofit organization has impacted them personally. Fifteen organizations nationwide were selected to receive grants of \$5,000 each.

## KaBOOM! Playground Builds

The Pacific Life Foundation completed its seventh and eighth playgrounds in partnership with KaBOOM!, a nonprofit that works to catalyze and create great places for children to play all around the world. Pacific Life employees worked alongside community members, and in six short hours built a playground for Boys & Girls Clubs of Garden Grove (Orange County) and for inCOMMON Community Development (Omaha).







## 2017 Grant Award Recipients



### Arts and Culture

#### Over \$10,000

Academy Center of the Arts	\$15,000
Omaha Zoo Foundation	\$15,000
Pacific Symphony	\$15,000
South Coast Repertory	\$20,000

#### Over \$5,000 to \$10,000

Amazement Square	\$10,000
Ballet Etudes	\$7,500
Laguna Playhouse	\$10,000
Omaha Community Playhouse	\$7,500
Pacific Chorale	\$10,000
University of California Irvine Foundation/ Claire Trevor School of the Arts	\$10,000

#### \$5,000 and under

Chinn Guitar Project	\$5,000
City of Omaha Public Library Foundation	\$5,000
High Valley Arts	\$5,000
Newport Beach Public Library Foundation	\$5,000
Nonprofit Matching Gifts – Arts and Culture	\$4,730



### Civic, Community, and Environment

#### Over \$10,000

Bolsa Chica Conservancy	\$12,500
Hope Builders	\$75,000
Nature Conservancy, The	\$100,000
Nonprofit Matching Gifts – Civic, Community, and Environment	\$14,705
Ocean Alliance	\$25,000
Ocean Conservancy	\$100,000
Ocean Foundation, The	\$19,500
Oceana	\$115,000
OneOC	\$69,003
Women Helping Women	\$35,000
World Wildlife Fund	\$100,000

#### Over \$5,000 to \$10,000

City of Newport Beach/CERT Training	\$7,500
Gray Whales Count	\$7,500
inCOMMON Community Development	\$6,000
Los Angeles Waterkeeper	\$7,500
Opportunity Fund	\$10,000
Orange County Coastkeeper	\$10,000

Orange County Human Relations Council	\$7,500
Point Blue Conservation Science	\$10,000
Society of Marine Mammalogy	\$10,000
Wild Dolphin Project	\$10,000
Youth Employment Service of the Harbor Area	\$7,500

#### \$5,000 and under

Captain Care Intervention	\$5,000
Carolina Thread Trail	\$5,000
Leadership Tomorrow	\$5,000
Orange County Conservation Corps	\$5,000
Orange County Forum	\$5,000
Trails4All	\$5,000
University of California, San Diego/Scripps Whale Acoustic Lab	\$3,000
Water Buffalo Club	\$5,000





Education

<b>Over \$10,000</b>	
3T's of Education, K-12 Schools	\$559,500
American College, The/M Center of Excellence	\$100,000
Boys & Girls Club of Santa Ana	\$12,500
California State University, Fullerton/ Center for Insurance Studies	\$30,000
El Viento Foundation	\$12,500
Environmental Nature Center	\$15,000
Junior Achievement of Orange County	\$17,500
MIND Research Institute	\$15,000
Nonprofit Matching Gifts – Education	\$171,904
Ocean Institute	\$15,000
Omaha Children's Museum	\$12,500
Philharmonic Society of Orange County	\$12,500
Pretend City Children's Museum	\$15,000
Project Access	\$12,500
Segerstrom Center for the Arts	\$15,000
THINK Together	\$15,000
<b>Over \$5,000 to \$10,000</b>	
Boys & Girls Club of Cypress	\$7,500
Boys & Girls Club of Laguna Beach	\$7,500
Boys & Girls Clubs of Anaheim	\$10,000
Boys & Girls Clubs of Greater Redlands–Riverside	\$10,000
Boys & Girls Clubs of Huntington Valley	\$10,000
Boys Hope Girls Hope of Southern California	\$10,000
California Science Center Foundation	\$10,000
Cambodian Family, The	\$7,500
Chapman University	\$7,500
Crystal Cove Alliance	\$7,500
KidSingers	\$7,500
Literacy Project Foundation	\$10,000
Newport-Mesa ProLiteracy	\$7,500
NorthStar Foundation	\$10,000
Omaha Theater Company/The Rose Theater	\$10,000
Operation Jump Start	\$10,000



Orange County Community Housing Corporation	\$10,000
Orange County School of the Arts Foundation	\$7,500
Outreach Concern	\$7,500
Parent Institute For Quality Education	\$10,000
Partnership For Our Kids	\$10,000
PBS SoCaL	\$10,000
Reading to Kids	\$10,000
Save Our Youth	\$10,000
South Coast Symphony	\$7,500
University of California Irvine Foundation/ Center for Investment and Wealth Management	\$10,000
University of California Irvine Foundation/ SAGE Scholars Program	\$10,000
University of Denver/Daniels College of Business	\$10,000
Vital Link	\$10,000
<b>\$5,000 and under</b>	
AWT Charitable Foundation	\$2,500
Boys & Girls Club of Greater Nashua	\$5,000

Boys & Girls Club of Washington County	\$5,000
Boys & Girls Clubs of the Midlands	\$5,000
Boys & Girls Clubs of the South Bay	\$5,000
California Charter Schools Association	\$5,000
CdM Foundation, The	\$5,000
Child Creativity Lab	\$5,000
Children's Education Foundation of Orange County	\$5,000
Constitutional Rights Foundation, Orange County	\$5,000
DIBS for Kids	\$5,000
Go For Broke National Education Center	\$5,000
Heritage Museum of Orange County	\$5,000
Iron Lives	\$5,000
Nebraska Council on Economic Education	\$5,000
New Children's Museum, The	\$5,000
Reading is Fundamental of Southern California	\$5,000
S.S. Huebner Foundation for Insurance Education	\$5,000
St. Anthony High School Foundation	\$5,000
University of California Irvine Foundation/ Paul Merage School of Business	\$5,000



Health and Human Services

<b>Over \$10,000</b>	
AccessOC	\$12,500
Age Well Senior Services	\$15,000
Alzheimer's Association, Central and Western Virginia	\$15,000
Alzheimer's Association, Orange County Chapter	\$12,500
American Red Cross/National Disaster Relief Fund	\$265,000
American Red Cross, Desert to the Sea Region	\$60,000
Blind Children's Learning Center	\$15,000
California Community Foundation	\$15,000
Canine Companions for Independence	\$15,000
Children's Hospital of Orange County (CHOC) Foundation	\$15,000
Community Action Partnership of Orange County	\$21,000
Council on Aging Southern California	\$65,000
Family Assistance Ministries	\$15,000
Friendly Center	\$12,500
Girls Incorporated of Omaha	\$15,000
Goodwill Industries of Orange County	\$15,000
Heartland Family Service	\$15,000
Hoag Hospital Foundation	\$15,000
HomeAid America	\$15,000
HomeAid Orange County	\$1,010,920
Illumination Foundation	\$15,000
J. F. Shea Therapeutic Riding Center	\$12,500
Jessie Rees Foundation	\$299,000
KaBOOM!	\$197,200
KidWorks Community Development Corporation	\$50,000
Mission Hospital Regional Medical Center	\$15,000
Nonprofit Matching Gifts - Health and Human Services	\$52,511
Omaha Home for Boys	\$10,500
OneWorld Community Health Centers	\$15,000
Orange County United Way	\$467,396
Project Hope Alliance	\$12,500
Providence Speech & Hearing Center	\$12,500
Radiant Health Centers	\$25,000
Saddleback Memorial Foundation Laguna Hills	\$15,000

Second Harvest Food Bank of Orange County	\$12,500
Share Our Selves	\$12,500
South County Outreach	\$12,500
Spirit Youth Sports	\$31,510
Susan G. Komen for the Cure, Orange County	\$50,000
Toronto United Way	\$12,321
University of California Irvine Foundation/ Diabetes Center	\$15,000
Youth Emergency Services	\$10,530
<b>Over \$5,000 to \$10,000</b>	
Alliance for Housing and Healing	\$7,500
American Cancer Society, Orange County Region	\$10,000
American Red Cross of Blue Ridge	\$10,000
Assistance League of Orange	\$10,000
Assistance League of Santa Ana	\$10,000
Big Brothers Big Sisters of the Midlands	\$10,000
Boys & Girls Clubs of Garden Grove	\$8,100
Breast Cancer Solutions	\$7,500
Camino Health Center	\$10,000
Care Harbor	\$10,000
Casa Teresa	\$10,000
Caterina's Club	\$7,500
Child Guidance Center	\$7,500
Children's Bureau of Southern California	\$10,000
Children's Dental Center of Greater Los Angeles	\$10,000
Children's Dental Health Clinic	\$10,000
Crossroads	\$7,500
Discovery Arts	\$7,500
Eli Home, The	\$10,000
Family Assessment, Counseling & Education Services	\$10,000
Friendship Shelter	\$10,000
Habitat for Humanity of Omaha	\$10,000
Habitat for Humanity of Orange County	\$10,000
HELP Adult Services	\$7,500

Holy Name Housing Corporation	\$10,000
Human Options	\$10,000
Inland Empire United Way	\$10,000
Inland Valley Hope Partners	\$10,000
Inspire Life Skills Training	\$10,000
Integrated Rehabilitation Therapies	\$7,500
Irvine Adult Day Health Services	\$10,000
Juvenile Diabetes Research Foundation International, OC Chapter	\$10,000
Kidpower	\$7,500
L.A. Kitchen	\$10,000
Laurel House	\$7,500
LGBT Center OC	\$10,000
Mariposa Women and Family Center	\$10,000
Mercy House Living Centers	\$10,000
MICAH House	\$7,500
Oak View Renewal Partnership	\$10,000
OC Gateway to Housing	\$7,500
Orange County Food Access Coalition	\$7,500
Orange County On Track	\$10,000
Project Dignity	\$10,000
Project Harmony	\$10,000
Raise Foundation, The	\$10,000
Rebuilding Together Omaha	\$7,500
Rise Against Hunger	\$5,500
Riverside Area Rape Crisis Center	\$10,000
Seneca Orange County	\$10,000
Sentinels of Freedom Scholarship Foundation	\$10,000
Shanti Orange County	\$7,500
Siena Francis House	\$7,500
Thomas House Temporary Shelter	\$10,000
Trauma Intervention Programs	\$7,500
United Way of Central Virginia	\$10,000
Women's Transitional Living Center	\$10,000
YMCA of Greater Omaha	\$10,000
Youth Care & Beyond	\$10,000



Health and Human Services (continued)

\$5,000 and under			
1736 Family Crisis Center	\$5,000	Interfaith Older Adult Programs	\$5,000
Adult Care Center of Central Virginia	\$5,000	International FOP Association	\$5,000
Alzheimer's Association, Nebraska Chapter	\$5,000	Jewish Big Brothers Big Sisters Association of Los Angeles	\$5,000
American Red Cross, National Capital Region	\$5,000	Jewish Family Service of Greater Hartford	\$5,000
Appendix Cancer Pseudomyxoma Peritonei Research Foundation	\$5,000	Jewish Service for the Developmentally Disabled	\$5,000
Associates for Breast and Prostate Cancer Studies	\$5,000	KID HEALTHY	\$5,000
Atlantic Street Center	\$5,000	Kids In The Spotlight	\$5,000
Autism Society of Nebraska	\$5,000	Lineage Dance	\$5,000
CASA of Denton County	\$5,000	Lynchburg Community Action Group	\$5,000
Children's Home Society of California	\$5,000	Make-A-Wish Arizona	\$5,000
Childress Institute For Pediatric Trauma	\$5,000	Meals on Wheels Greater San Diego	\$5,000
Club 21 Learning and Resource Center	\$5,000	Melissa's House	\$5,000
Community 360	\$4,367	Miriam's House	\$5,000
Community Center, The	\$5,000	Naperville Youth Development Coalition	\$5,000
Completely KIDS	\$5,000	Nexus Youth And Families	\$5,000
Connection Inc., The	\$5,000	No Limits Theatre Group	\$5,000
Courage League Sports	\$5,000	Ollie Webb Center	\$5,000
Cystic Fibrosis Foundation	\$5,000	Operation Helping Hands	\$5,000
Daily Bread	\$2,500	Orange County Ronald McDonald House	\$5,000
Epilepsy Support Network of Orange County	\$5,000		
Family Guidance Centers	\$5,000		
Fidelco Guide Dog Foundation	\$5,000		
First Place AZ	\$5,000		
Free Arts for Abused Children of Arizona	\$5,000		
Free Clinic of Central Virginia	\$5,000		
Fresh Start Surgical Gifts	\$5,000		
Fulfillment Fund	\$5,000		
GeneSpark	\$5,000		
Gilda's Club-Metro Detroit	\$5,000		
Giving Children Hope	\$5,000		
Habitat for Humanity International	\$2,500		
Hawaii Children's Cancer Foundation	\$5,000		
Honor Flight Northern Colorado	\$5,000		
Idaho Veterans Network	\$5,000		



Marine Mammal and Ocean-Focused Efforts \$400,000

(toward a pledge of \$2,000,000)

The Pacific Life Foundation has advocated for the conservation and research of marine mammals and to improve the health of our oceans for more than two decades. The humpback whale is at the heart of the Pacific Life brand and it's critical to support agencies that have made it their mission to protect ocean health and marine mammal life. To date, the Pacific Life Foundation has donated more than \$14 million to support these causes.



To continue this focus, the Foundation committed \$2 million to four national nonprofits over the next five years.



“We are honored to have the support from the Pacific Life Foundation for our critical work to protect marine wildlife and coastal communities from the pervasive issue of marine debris. Through Ocean Conservancy’s International Coastal Cleanup, more than 11 million volunteers have removed over 220 million pounds of trash from our beaches and waterways. With the Pacific Life Foundation’s support, we will be able to bring new volunteers from around the world to help meet our goal of trash free seas.”

– Janis Searles Jones, CEO



“We are incredibly grateful to the Pacific Life Foundation for this generous commitment to support Oceana’s science-based fishery management work. With these funds, Oceana will work to win victories for our oceans, campaign for policies that will protect whales, dolphins, sharks, and turtles from entanglement in fishing gear, and promote responsible fishing in the United States.”

– Andy Sharpless, CEO



“The Pacific Life Foundation funding will directly support our programs in California’s fisheries as we invest in technology, innovative gear, and fishing practices that protect marine life such as whales and sea turtles while creating more resilient fisheries.”

– Michael Bell, *Director of the California Coastal and Marine Program*



“Ensuring our marine ecosystems are healthy and resilient is the core of ocean conservation. The Pacific Life Foundation’s generous donation will help advance our efforts to improve fisheries, strengthen our investments in new technologies, and drive policy results that help protect the abundant biodiversity our oceans provide.”

– Michele Kuruc, *Vice President, Ocean Policies*





## Foundation Directors

<b>Lisa Fields</b> <i>Assistant Vice President, Operations</i> Real Estate Investments	<b>Carol Grace</b> <i>Senior Business Analyst</i> Corporate Information Technology	<b>Scott Marshall</b> <i>Assistant Vice President,</i> <i>Portfolio Management</i> Investment Management
<b>James Morris</b> <i>Chairman, President and</i> <i>Chief Executive Officer</i>	<b>Joseph Nagel</b> <i>Senior Vice President, Controller and</i> <i>Principal Accounting Officer</i> Aviation Capital Group	<b>Tennyson Oyler</b> <i>Vice President</i> Brand Management and Public Affairs
<b>Tim Shaheen</b> <i>Senior Vice President,</i> <i>Technology, Strategy and Innovation</i> Life Insurance Division	<b>Janine Stallings</b> <i>Vice President</i> Corporate Audit	<b>Carol Sudbeck</b> <i>Executive Vice President and</i> <i>Chief Administrative Officer</i>
<b>Rebecah Weber</b> <i>Financial Reporting Analyst II</i> Retirement Solutions Division	<b>Brian Woolfolk</b> <i>Chief Marketing Officer and</i> <i>Senior Vice President, Sales</i> Retirement Solutions Division	

## Foundation Officers

<b>James Morris</b> <i>Chairman</i>	<b>Carol Sudbeck</b> <i>Vice Chairman</i>	<b>Tennyson Oyler</b> <i>President</i>
<b>Edward Byrd</b> <i>Chief Financial Officer</i>	<b>Joseph Tortorelli</b> <i>General Counsel</i>	<b>Jane Guon</b> <i>Secretary</i>
<b>Marryn Santucci</b> <i>Assistant Secretary</i>	<b>Starla Yamauchi</b> <i>Assistant Secretary</i>	

## Corporate Directors

<b>Darryl D. Button</b> <sup>3</sup> <i>Executive Vice President and</i> <i>Chief Financial Officer</i> Pacific Life Insurance Company	<b>Mariann Byerwalter</b> <sup>1,2</sup> <i>Chairman</i> SRI International	<b>Sharon A. Cheever</b> <sup>3</sup> <i>Senior Vice President and</i> <i>General Counsel</i> Pacific Life Insurance Company	<b>Dwight W. Decker</b> <sup>1,2</sup> <i>Retired Chairman and</i> <i>Chief Executive Officer</i> Conexant Systems, Inc.	<b>Christopher D. Furman</b> <sup>2</sup> <i>President and</i> <i>Chief Executive Officer</i> Ventura Foods, LLC
<b>Julia S. Gouw</b> <sup>1,2</sup> <i>Retired President and</i> <i>Chief Operating Officer</i> East West Bank	<b>Adrian S. Griggs</b> <sup>3</sup> <i>Executive Vice President and</i> <i>Chief Operating Officer</i> Pacific Life Insurance Company	<b>Lawrence F. Harr</b> <sup>3</sup> <i>Partner</i> Lamson, Dugan & Murray, LLP	<b>Douglas S. Ingram</b> <sup>1</sup> <i>President and</i> <i>Chief Executive Officer</i> Sarepta Therapeutics Inc.	<b>James T. Morris</b> <sup>1,2,3</sup> <i>Chairman, President and</i> <i>Chief Executive Officer</i> Pacific Life Insurance Company
<b>J. Michael Shepherd</b> <sup>1,2</sup> <i>Chairman</i> BNP Paribas USA, BancWest Corporation, and Bank of the West	<b>Scott D. Stowell</b> <sup>1</sup> <i>Retired Executive Chairman</i> <i>of the Board</i> CalAtlantic Group, Inc.	<b>Peter J. Taylor</b> <sup>1</sup> <i>President</i> ECMC Foundation	<b>Kerry L. Williams</b> <sup>2</sup> <i>Chief Operating Officer</i> Experian	<b>Dean A. Yoost</b> <sup>2</sup> <i>Retired Partner</i> PricewaterhouseCoopers

<sup>1</sup> Director of Pacific Mutual Holding Company; <sup>2</sup> Director of Pacific LifeCorp; <sup>3</sup> Director of Pacific Life Insurance Company







**PACIFIC LIFE  
FOUNDATION**

[www.PacificLifeFoundation.com](http://www.PacificLifeFoundation.com)